



PT Delta Dunia Makmur Tbk

Company Update

9M 2024



Disclaimer



These presentation materials have been prepared by PT Delta Dunia Makmur Tbk (the “Company”), solely for the use at this presentation and have not been independently verified. Information relating to PT Bukit Makmur Mandiri Utama (“BUMA”) and its relevant subsidiaries has been included with its content, and has not been independently verified.

This presentation is being communicated only to persons who have professional experience in matters relating to investments and to persons to whom it may be lawful to communicate it to (all such persons being referred to as relevant persons) and only directed at relevant persons and any investment or investment activity to which the presentation relates to relevant persons or will be engaged in only with relevant persons. Solicitations resulting from this presentation will only be responded to if the person concerned is a relevant person. Other persons should not rely or act upon this presentation or any of its contents.

You agree to keep the contents of this presentation strictly confidential. This presentation material is highly confidential, is being presented solely for your information and may not be copied, reproduced or redistributed to any other person in any manner. In particular, this presentation may not be taken or transmitted into Canada or Japan or distributed, directly or indirectly, in the Canada or Japan. Further, this presentation should not be distributed to U.S. persons except to (1) qualified institutional buyers in reliance on the exemption from the registration requirements of the Securities Act provided by Rule 144A and (2) to non-U.S. persons outside the United States in an “offshore transaction” as defined in Regulation S of the U.S. Securities Act of 1933, as amended.

No representations or warranties, express or implied, are made as to, and no reliance should be placed on, the accuracy, fairness or completeness of the information presented or contained in this presentation. Neither the Company nor any of its affiliates, advisers or representatives accepts any responsibility whatsoever for any loss or damage arising from any information presented or contained in this presentation. The information presented or contained in this presentation is current as of the date hereof and is subject to change without notice and its accuracy is not guaranteed. Neither the Company nor any of its affiliates, advisers or representatives make any undertaking to update any such information subsequent to the date hereof. This presentation should not be construed as legal, tax, investment or other advice.

In addition, certain information and statements made in this presentation contain “forward-looking statements.” Such forward-looking statements can be identified by the use of forward-looking terminology such as “anticipate,” “believe,” “considering,” “depends,” “estimate,” “expect,” “intend,” “plan,” “planning,” “planned,” “project,” “trend,” and similar expressions. All forward-looking statements are the Company’s current expectation of future events and are subject to a number of factors that could cause actual results to differ materially from those described in the forward-looking statements. Caution should be taken with respect to such statements, and you should not place undue reliance on any such forward-looking statements. We undertake no obligation to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise, except as required by law.

Certain data in this presentation was obtained from various external data sources, and the Company has not verified such data with independent sources. Accordingly, the Company makes no representations as to the accuracy or completeness of that data, and such data involves risks and uncertainties and is subject to change based on various factors. This presentation and material contained herein is strictly confidential and remains as intellectual property of the Company. Any unauthorized use, disclosure, reproduction, or dissemination of this presentation, in whole or in part, is prohibited.

This presentation does not constitute an offer or invitation to purchase or subscribe for any shares or other securities of the Company or BUMA and neither any part of this presentation nor any information or statement contained therein shall form the basis of or be relied upon in connection with any contract or commitment whatsoever. Any decision to purchase securities in any offering of securities of the Company or BUMA should be made solely on the basis of the information contained in the offering document which may be published or distributed in due course in connection with any offering of securities of the Company or BUMA, if any.

By participating and receiving in this presentation, you agree to be bound by the foregoing limitations.

PT Delta Dunia Makmur Tbk (Delta Dunia Group)



Corporate Structure



Delta Dunia Makmur Representatives for 9M 2024 Company Update



Iwan Fuad Salim
Director



Dian Paramita
Deputy Director

Key Presenters



Ronald Sutardja
President Director



Ashish Gupta
Commissioner

Highlights of 9M2024



Tripling our orderbook to a massive US\$12.7B, significantly elevated the quality of our orders, setting the stage for even greater success.

Landmark contract extension and expansion of US\$7.8B with PT Indonesia Pratama (IPR), subsidiary of Bayan Resources.

New Contract of US\$755M with PT Persada Kapuas Prima (PKP), subsidiary of Singaraja Putra.

Extension in Meandu valued at AUD400M.



OB removal down by 9% YOY despite significant higher rainfall in Indonesia and Australia.

Coal production increased by 3% YOY, recovery after-rain contained impact to Coal production.



Revenue was stable YoY at US\$1.35B despite volume decreased, as we have higher ASP reflecting that more of our contract is a Rise & Fall type.

Production volume impact EBITDA which decreased by 16% YoY to US\$252M – EBITDA margin decline to 21.5%, due to higher costs from weather related challenges.

Capex grew by 79% to US\$133.1M, as we ramp up production and prepared for new site.

Free cash flow of US\$80.2M from operations, while Free Cash Flow after strategic investment at (US\$35.7M).

Cash position remains strong at US\$207M.

Net Debt/EBITDA¹ at 2.17x – still well below covenant ratio. Debt increase due to acquisition and capex.



Strengthening our diversification as Mine Owner through transformative acquisition of 51% controlling interest in Dawson Mine Complex, 6th largest met-coal asset in Queensland, Australia.

Commodity diversification beyond coal through increasing minority interest at 19.9%² through Equity Investment in 29Metals Ltd, Copper-focused base metals producer in Australia.



Note:

1. DOID's Net Debt to EBITDA

2. Per December 2024

9M24 Performance : Stable Revenue, Prudent Debt Management, Strong Cash Flow



Overburden Removal and Coal

420 MBCM
Declined by 9% YoY ▼

66 MT
Increased by 3% YoY ▲

Revenue and EBITDA

US\$1,349M
Stable YoY ▲

US\$252M
Declined by 16%YoY ▼

Capex

US\$133M
Increased by 79% YoY ▲

Higher CAPEX as we are investing in our new contract area such as IPR (Bayan Resources)

Operating Cash Flow and Free Cash Flow

US\$232M
Increased by 2% YoY ▲

US\$80.2M¹
Declined by 50% YoY ▼

Net Profit/(Loss)

US(\$17)M
An improvement from US\$27M net loss reported in 1H24.

Net Debt

US\$788M
Net Debt to EBITDA booked at 2.17x²

38% debt due in 2026, 16% due in 2027 and 33% due in 2028 or later

FY 2024 Guidance³

FY24 Overburden Guidance
530 - 580 MBCM

FY24 Coal Guidance
85 - 90 MT

FY24 Revenue Guidance
US\$1,725 – 1,825M

FY24 EBITDA Guidance
US\$300 - 350M

FY24 Capital Expenditure Guidance
US\$150 - 190M

Note:

1. FCF after strategic investment in Atlantic Carbon Group, is at -US\$36M
2. DOID's Net Debt to EBITDA
3. Adjusted Guidance for FY24

Profit & Loss: Improvement in 3Q24 EBITDA Margin vs 3Q23, even with weather challenges

US\$m, unless stated	3Q23	3Q24	Δ	9M23	9M24	Δ
Volumes						
Overburden Removal (mbcm)	175	149 ▼ (15%)		462	420 ▼ (9%)	
Coal (mt)	22	24 ▲ 8%		64	66 ▲ 3%	
Key Financials						
Revenue	506	494 ▼ (2%)		1,363	1,349 ▼ (1%)	
EBITDA	127	93 ▼ (27%)		302	252 ▼ (16%)	
EBITDA Margin	28%	22%		25%	22%	
Operating Profit	59	26 ▼ (55%)		107	57 ▼ (47%)	
Net Profit/(Loss)	17	9 ▼ (45%)		22	(17) ▼ N.M.	
EPS (in Rp)				43	(29) ▼ N.M.	
Unit Financials (US\$)						
Cash costs ex fuel per bcm	1.50	1.77 ▲ 18%		1.58	1.75 ▲ 11%	
Cash costs ex fuel per bcm/km	0.48	0.56 ▲ 15%		0.50	0.56 ▲ 11%	

9M2023 vs 9M2024

- **Overburden Removal declined by 9%**
 - Extreme weather posted a challenge to our operations resulting in significant increases in wet weather both in Indonesia and Australia, however our recovery-after-rain managed to minimize the impact to production.
 - Indonesia see increase of rain hours by 38% while Australia increased by 53%, OB production decline was limited to 13% decline in Indonesia and YTD Australia posted 4% increase in OB production in Blackwater, Goonyella, and Burton
- **Revenue stable**
 - Stable revenue of US\$1,349B compared to US\$1,363B YoY, despite weather challenges impacting operations as we are sustained by BUMA AU increase in revenue and ACG consolidation in 3Q24.
- **EBITDA declined by 16% and Operating Profit declined by 47%**
 - EBITDA has been recovering at US\$93M vs US\$80M and US\$80M in Q1 & Q2 respectively. EBITDA is impacted by temporary decommissioning cost and investment to expand our production capacity in both Indonesia and Australia.
- **Net Loss booked at US\$17mn**
 - An improvement compared to 1H24 net loss at US\$27M. Primarily attributed to proactive measures taken to strengthen the Group's financial foundation, including early debt repayment and bond buybacks, and investment for future growth engine.
- **Cash costs ex fuel per bcm increased by 11%**
 - Efficiency initiatives aimed at optimizing both equipment and people have increased our cash cost. These effect should normalize over time as the initiatives begin to yield their intended efficiencies.

Balance Sheet: Optimal Growth Investments Backed by Prudent Leverage Approach



US\$m, unless stated	FY23	9M24	Change
Key Balance Sheet Items			
Cash Position ¹	543	207	(336)
Borrowings	1,222	995	(227)
Net Debt	679	788	109
BUMA ratios			
Net Debt to EBITDA ²	1.67x	2.06x	-
FCCR ²	5.00x	4.12x	-

US\$m, unless stated	3Q23	3Q24	Change	9M23	9M24	Change
Unit Financials (US\$)						
Operating Cash Flow	85	68	▼ (20%)	227	232	▲ 2%
Capital Expenditure	30	54	▲ 80.8%	74	133	▲ 79%
Free Cash Flow	55	12	▼ (79%)	159	80	▼ 49%

1. Includes cash, cash equivalents and other current financial assets

2. Status of DOID's in lieu of its bank loan covenants

3. N.M = Not Meaningful

4. Includes loan from Bank Muamalat and BNI-Mandiri

5. Excluding IDR Bonds BUMA II 2024 totalling IDR 1 Trillion issued in October 2024

Liquidity

- Net Debt to EBITDA ratio was at 2.17x², maintained below covenant.

Borrowings

- Bank Loan⁴ US\$585M
- USD Bonds US\$212.2M (post buyback and tender offer)
- IDR Bonds⁵ US\$42.1M (equivalent to IDR637B)
- Other financing outstanding of US\$118M

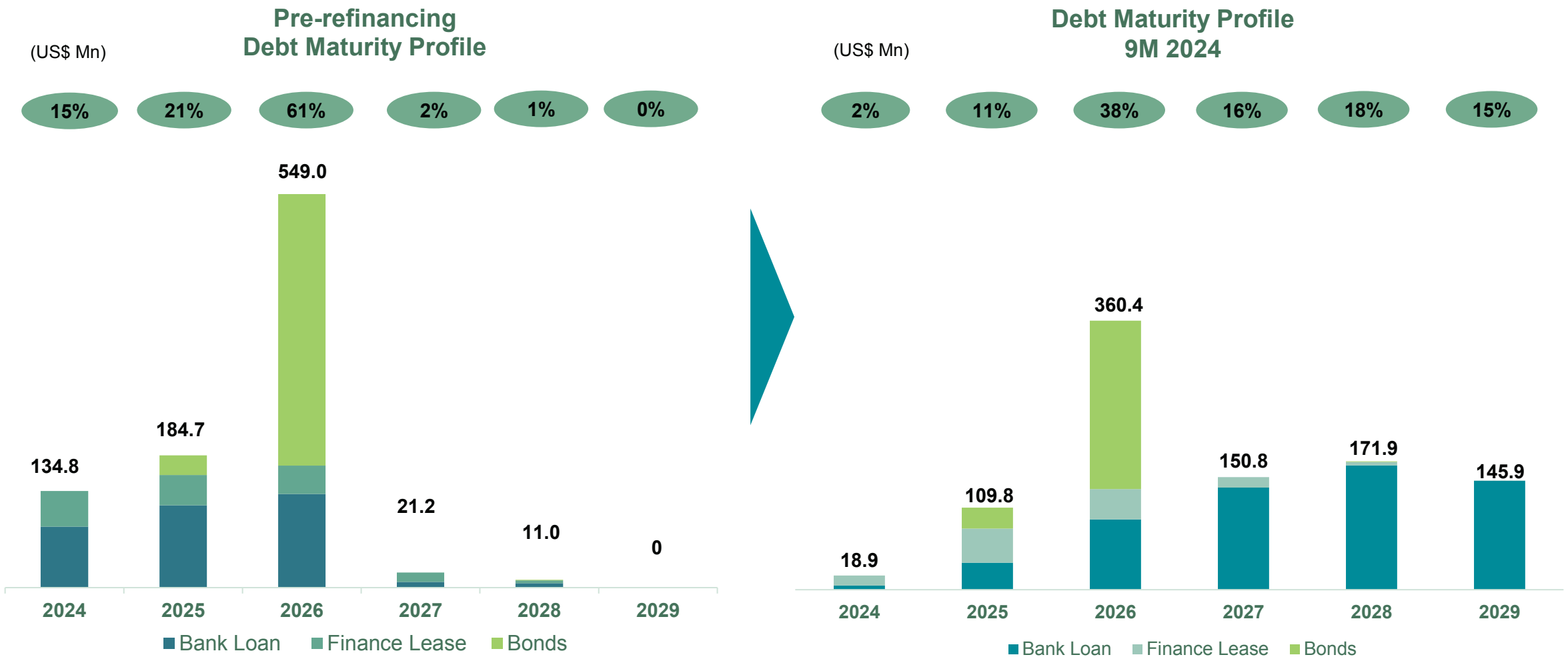
Operating Cash Flow (OCF) increased by 2% from 9M2023

- The OCF increased to US\$232M in 9M24, driven by improved working capital management
- Free Cash Flow (FCF) was recorded at US\$80.2M, with acquisition of ACG free cash flow is recorded at negative US\$36M.
- Cash level remains strong at US\$207M.

Managing Debt Maturity Profile



- **Extended debt maturity to 2029:** facilitating a more prudent and evenly distributed repayment schedule.
- **Successful issuance of BUMA II 2024 Rupiah Bonds in October 2024,** significantly enhancing DOID ability to manage its debt maturity profile effectively



Transformational Acquisition: 51% of Dawson Mine Complex, transaction to be completed by 2Q25



6th largest metallurgical coal mine in Queensland with over 1Bt resources and >50years Resource life

Dawson key metrics (100% Basis)			
Resources ¹	~1 Bt	Avg ROM Production	10.8Mtpa
Reserves life	~20 years	Avg Saleable Production	8.1Mtpa



1

Asset of Scale

Large-tonnage operation with ~112km strike length and 12Mt+ CHPP capacity

2

Long Mine Life

Long mine life with >100 years Resource Life and >20 years Reserve Life

3

Consistent Operational Performance

60-year production history, EBITDA positive in 29 of the last 30 years, generated >A\$2.5B EBITDA from 2021-2023²

4

Infrastructure in Place

Foundation customer status at port. Spare capacity via the Moura railway line and RG Tanna Coal Terminal

5

Close Proximity to End Markets

Located in the world's premier coal basin near to high-demand customers – c.60% of product goes to Japan

6

Established Metallurgical Coal Brand

Long-term customer relationships from Dawson's favourable coking properties (low ash, sulphur, phosphorus and fluorine)

Notes: 1 . 2023 Mineral Resource Estimate including Dawson (OC) and Theodore. JORC Resources includes Measured, Indicated and Inferred. 2. CRU, 100% Basis. EBITDA negative due to major overhaul and expansion of CHPP which affected availability.

Strategic Diversification: 19.9% Equity Investment in 29Metals Ltd¹⁾

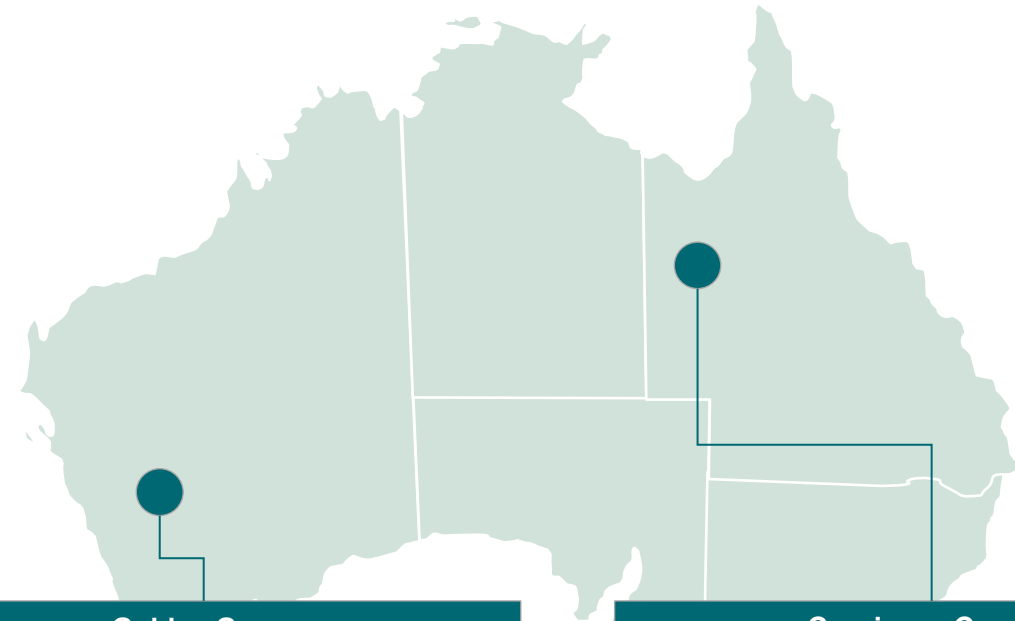
Copper-focused base metal producer in Australia

29Metals Ltd Overview

- 29Metals Ltd is a copper-focused base and precious metals mining company located in Australia
- Two high quality assets with substantial reserves and >10 years of mine life
- Significant organic growth potential with exploration upside and resource expansion opportunities

Strategic Rationale

- Provides immediate exposure to copper and zinc through a producing miner
- Significant step in Delta Dunia Group's strategic plan to diversify towards future-facing commodities, aligned with global sustainability priorities



Golden Grove

Location	Western Australia
Mineral Resources ¹⁾	59.2Mt @ 1.7% Cu, 3.9% Zn, 0.7g/t Au, 28g/t Ag
Ore Reserves ¹⁾	▪ 16.7Mt @ 1.7% Cu, 4.7% Zn, 0.7g/t Au, 26g/t Ag ▪ c.11 Year Reserve Life
Mill Capacity	1.8Mtpa
Production	Produces 16-18ktpa Cu, with Zn, Au and Ag as by-products

Capricorn Copper

Location	Queensland
Mineral Resources ¹⁾	64.8Mt @ 1.8% Cu, 9g/t Ag, 396ppm Co
Ore Reserves ¹⁾	▪ 19.0Mt @ 1.7% Cu, 12g/t Ag ▪ c.11 Year Reserve Life
Mill Capacity	2.0Mtpa
Production ²⁾	Produces 23-24ktpa Cu, with Ag as by-product

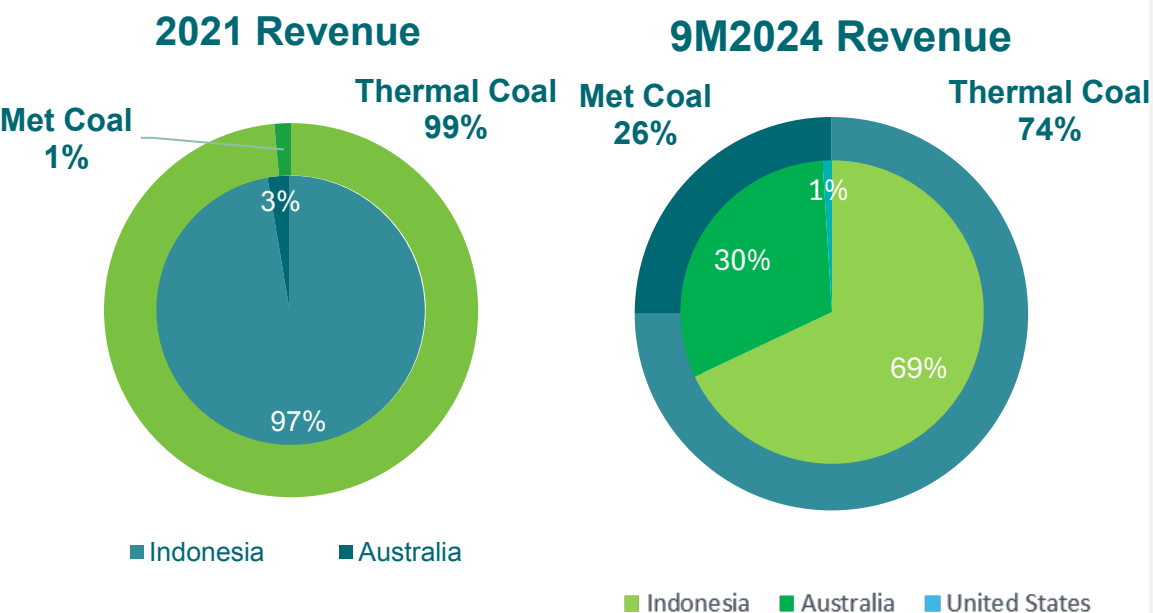
1. Refer to 29Metals' 2023 Mineral Resources and Ore Reserves estimates, including Competent Persons' statements and JORC Code Table 1 disclosures released to the ASX announcements platform on 23 February 2024

2. Capricorn Copper operations currently suspended, with plans in progress for restart. Refer 29Metals release to the ASX announcements platform on 26 March 2024 entitled "Capricorn Copper - Suspension of Operations".

Sustaining Momentum in Our ESG Initiatives



Geography and Commodity Diversification



- Continued progress on revenue diversification – 26% of revenue is from non-thermal coal sources and progressing towards the 2028 target of less than 50% revenue from thermal coal.
- Completed site specific carbon reduction initiatives mapping in two sites in Indonesia. The exercise identified existing and potential initiatives at site level, as well as carbon calculation to measure and monitor progress.
- Started Materiality Assessment Refresh and Climate Risk Assessment for Delta Dunia and its subsidiaries.

Consistent Progress in our ESG Journey

No	Notable Initiatives	Q1	Q2	Q3	Q4
1	BUMA AU Carbon Footprint Assessment (Scope 1, 2 & 3)		★		
2	Consolidated Carbon Baseline ¹		★		
3	Carbon Reduction Initiatives, Indonesia 1st site : ADT		★		
4	Independently Assured Sustainability Report 2023		★		
5	Carbon Reduction Initiatives – Indonesia 2nd Site : IPR			★	
6	DOID-NUS (SG) Next Practice Program completed 1 st batch with 20% of managerial positions graduated			★	
7	BIRU (DOID’s social enterprise) and Central Queensland University (AU) signed a training partnership			★	
8	Materiality Assessment Refresh started (Target completion: Q4 2024)			↔	↔
9	Climate Risk Assessment started (Target completion: Q1 2025)			↔	↔

★ Activities Completed ↔ Activities started, on-going

1. Delta Dunia level

For more information visit our website
deltadunia.com



<https://www.linkedin.com/company/pt-delta-dunia-makmur-tbk/>



<https://www.linkedin.com/company/pt-bukit-makmur-mandiri-utama/>



<https://www.linkedin.com/company/buma-australia/>



<https://www.linkedin.com/company/atlantic-carbon-group/>



<https://www.linkedin.com/company/biru-vokasi/>

Thank You